



# IMPACT DOCUMENT

## 2014-2025



@tanzaniahealthsummit



## About THS

The Tanzania Health Summit (THS) was established in 2014 as a non-profit organization with a mission to enhance access to quality, affordable healthcare for all. Over the past twelve years, it has grown from a single national annual meeting into one of East Africa's largest independent health conferences, attracting participants from over 25 countries worldwide. It is now widely recognized as a leading public-private health platform in the region. THS convenes a broad spectrum of stakeholders, government leaders, healthcare professionals, researchers, civil society, and development partners under one roof to discuss and drive key health sector priorities. This inclusive, multi-stakeholder approach ensures that voices from policy makers to frontline practitioners are heard in shaping the health agenda. From 2019, the organization has expanded to implement health projects that have significantly improved the lives of communities.

## Mission

**The Tanzania Health Summit** is committed to enhancing the accessibility of quality and affordable healthcare for all by strengthening the national health system at every level.

### **THS focuses on three core elements of systemic health transformation:**

- 1** Improving the quality and equity of healthcare service delivery by bringing together public and private sector actors, healthcare professionals, researchers, policymakers, youth, and civil society to co-create solutions tailored to the needs of communities across the country.
- 2** Empowering and elevating the health workforce through programs that build capacity, recognize frontline excellence, and develop young leaders who will shape the future of Tanzania's healthcare system.
- 3** Innovation and systems strengthening by accelerating solutions that improve health service quality, digital transformation, community outreach, and public-private partnerships. By facilitating safe care standards, scaling research dissemination, and piloting scalable projects, we help bridge the gap between knowledge and implementation.

# Letter from the Board Chairman

Dear Friends,

This year marks a decade of impact for the Tanzania Health Summit (THS). What began in 2014 as an ambitious effort to convene stakeholders around the country's greatest health challenges has since grown into a nationally trusted platform for policy dialogue, systems reform, and multi-sectoral collaboration. Together, we have laid the foundation for a healthier Tanzania, not only through conversation, but through action.

When we first launched THS, Tanzania was facing profound systemic gaps: critical shortages of health workers, a fragmented policy landscape, and alarming disparities in maternal, child, and community health outcomes. Our health system was under-resourced and fragmented. THS was born out of the recognition that no one institution could solve these challenges alone, but through dialogue, inclusion, and shared commitment, we could build something far greater. Today, I'm proud to say that our collective efforts have exceeded even our most hopeful expectations.

Over the past 10 years, THS has convened over 10,000 stakeholders from more than 230 institutions, including policymakers, development partners, researchers, clinicians, youth leaders, and innovators. Through our platforms, we've shaped national conversations that contributed directly to the passage of the Universal Health Insurance Act, the rollout of the Integrated Community Health Worker Program, and reforms in quality standards through SafeCare. We've trained and recognized hundreds of frontline health workers, published over 600 research papers, and launched programs like YOCAB that are already shaping the next generation of Tanzanian health leaders.

As we enter THS's second decade, we do so with renewed purpose. The 13th Tanzania Health Summit, scheduled for October 2026, will focus on "Building Health Sovereignty and Strengthening Health Systems in a Changing Global Order." In the years ahead, we will deepen our role as a convening force and implementation partner, expanding our collaboration with ministries, funders, and civil society to not only shape policy, but co-deliver innovative health projects and research capacity-building initiatives across the country.

We are also committed to strengthening the sustainability of our model. THS will diversify its platforms, from technical workshops and regional policy dialogues to digital health partnerships, while expanding its fundraising efforts to support scalable, community-anchored initiatives. With every convening, every award given, and every voice elevated, THS will continue to be a mirror reflecting the nation's health priorities, and a lamp lighting the path forward.

Despite our progress, the work ahead remains urgent. Tanzania still faces rising non-communicable diseases, health workforce shortages, and the ever-present threat of climate-sensitive and infectious disease burdens. But as our past decade has shown, we are not defined by our challenges, we are empowered by our shared resilience.

On behalf of the THS Board, I extend our deepest gratitude to the Government of the United Republic of Tanzania and the Revolutionary Government of Zanzibar, to our organizing committee, sponsors, partners, and the community of change-makers who have stood beside us throughout this journey. Thank you for ten extraordinary years of collective action and impact.

We look forward to the next decade of transformation together.

Warm regards,

**Dr. Chakou Halfani**

Board Chairman  
Tanzania Health Summit



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# Tanzania Healthcare Overview

Tanzania's healthcare system faces a complex crisis shaped by structural weaknesses, rising disease burdens, and underinvestment. Although the country has made notable gains in expanding access to primary care and reducing some infectious diseases, persistent challenges remain in service quality, health workforce shortages, and infrastructure gaps. Maternal mortality, substantially declines from 510 to 104 deaths per 100,000 live births<sup>1</sup>, with neonatal mortality also stubbornly high<sup>1</sup>. Community health workers remain critical yet under-recognized, and disparities in skilled birth attendance and essential services between urban and rural populations highlight continued inequity<sup>2</sup>. Digital health systems are fragmented, with over 160 non-interoperable platforms that hinder data-driven planning, and public-private partnerships remain underleveraged due to regulatory and coordination challenges<sup>3</sup>.

Meanwhile, Tanzania is undergoing an epidemiological transition as non-communicable diseases (NCDs) surge alongside lingering infectious disease burdens. Hypertension and diabetes are increasingly common, and NCDs now account for nearly 36% of the total disease burden. At the same time, communicable diseases such as HIV, TB, and malaria, while in decline, remain prevalent, particularly in high-transmission zones<sup>4</sup>. Malaria in Zanzibar has dropped to below 1% prevalence, showcasing the impact of targeted interventions, while TB deaths have declined by over 60% due to better case detection and treatment<sup>5</sup>. However, the dual burden of NCDs and infectious diseases places growing pressure on an already overstretched health system, especially in the absence of widespread chronic care infrastructure and referral capacity.

Financial constraints further compound these challenges. Government health spending is below international targets at only 7.6% of total expenditure, with over 30% of total health costs borne by households through out-of-pocket payments. Donor funding remains critical but volatile, and health insurance coverage remains limited, just 15% of the population is covered by any scheme<sup>6</sup>. While policy commitments such as the UHI Act (2023) and the iCHW rollout are promising, Tanzania's progress toward universal health coverage (UHC) is hindered by systemic underfinancing, donor dependency, and weak implementation mechanisms. Urgent reforms are needed in health financing, digital systems integration, workforce strengthening, and PPP governance to close access and equity gaps and deliver resilient, people-centered healthcare for all.

<sup>1</sup>Tanzania Demographic and Health Survey and Malaria Indicator Survey 2022: Key Indicators Report

<sup>2</sup>World Bank. (2022). Developing the Improved Community Health Fund in Tanzania: A Fair Process? Health Policy and Planning, 37(10), 1272–1283.

<sup>3</sup>Nuhu, S., Mpambije, C. J., & Ngussa, K. (2020). Challenges in health service delivery under public-private partnership in Tanzania: stakeholders' views. BMC Health Services Research, 20(765)

<sup>4</sup>Lancet Commission, Global Burden of Diseases 2025

<sup>5</sup>Zanzibar Malaria Elimination Programme. (2025). Zanzibar Malaria Strategic Plan: Progress Report. Zanzibar MoH

<sup>6</sup>Ministry of Health. (2022). Health Sector Strategic Plan V Mid-Term Review. Dar es Salaam: MoH (indicating health insurance coverage 2020/21)



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# THS Approach to Addressing the Healthcare Crisis (Theory of Change)

## Goal:

To contribute to the government effort in improving the accessibility, and affordability of quality healthcare for all.

## Problem Statement:

The theory of change identifies critical systemic gaps:

- Limited access to accurate and timely health information.
- Gaps in research capacity and human resources in health.
- Policy blind spots, especially concerning the rights and needs of poor and marginalized communities, including on sensitive issues like sexual and reproductive health.

## Pathways to Change:

THS proposes a structured and collaborative pathway with nine interlinked components:

### 1 Advocacy & Policy Influence

THS initiates change through consistent policy engagement, pushing for inclusive and community-centered reforms at national and regional levels.

### 2 Partnership & Collaborative Initiatives

Mobilizing diverse actors across sectors and geographies, THS strengthens collective efforts to solve health system challenges.

### 3 Skills Development & Research

Building the capacity of young professionals and health stakeholders through mentorship, training, and applied research.

### 4 Monitoring and Adaptation

A strong MEL (Monitoring, Evaluation, and Learning) system ensures evidence-based program refinement and accountability.

### 5 Multi-Stakeholder Engagement

Development partners

Research and academic institutions

Local, national, and international stakeholders

ensures broad ownership and sustainability of change processes.

### 6 Government Engagement

Direct collaboration with government agencies ensures that THS's advocacy and programmatic work aligns with and influences public sector priorities.

### 7 Impact:

When these building blocks are implemented in coordination, the result is improved and equitable healthcare delivery, especially for marginalized populations.



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## UN Sustainable Development Goals

The 2030 Agenda for Sustainable Development, adopted by all United Nations Member States in 2015, provides a shared blueprint **“for peace and prosperity for people and the planet, now and into the future.”** The UN recognizes that eradicating poverty is the greatest global challenge and an indispensable requirement for sustainable development. All countries and all stakeholders, acting in collaborative partnership, are working to implement this plan. The 17 Sustainable Development Goals (SDGs) are integrated, indivisible, and balance the three dimensions of sustainable development: economic, social, and environmental.

The Tanzania Health Summit, through its mission to promote equitable, quality healthcare and inclusive policy dialogue, directly contributes to the realization of several SDGs. As a neutral, multi-stakeholder platform convening government, private sector, civil society, academia, youth, and international partners, THS works at the intersection of health, equity, innovation, governance, and climate resilience.

Over the past decade, THS has influenced national health strategy, strengthened public-private partnerships, advanced health financing reform, empowered youth leaders, and promoted community-centered health systems. Through its programs, advocacy, research forums, and policy engagement, THS supports the achievement of at least eight Sustainable Development Goals, with health equity and systems strengthening at the core of its work.



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# 12 YEARS of Growing Influence and Reach

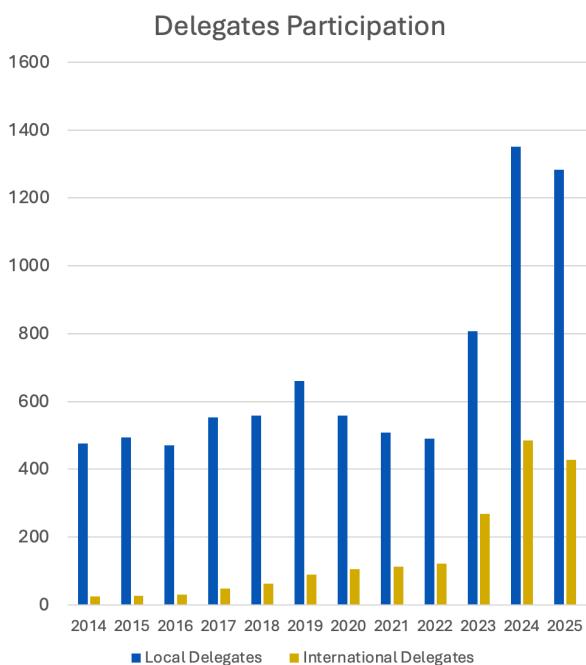
## 1. Growing Participation and Reach

### Rapid Growth in Attendance:

THS has seen a steady and remarkable rise in attendance since its inception. Annual delegate participation grew from just a few hundred attendees in 2014 to well over one thousand by the late 2010s, and nearly 2,000 by 2024. For example, the 12th THS in 2025 alone convened over 1,740 participants in Dar es Salaam – a clear indicator of the Summit's increasing prominence. This growth in turnout underscores THS's evolution into a must-attend event for health stakeholders in Tanzania and beyond.

### Broadening Geographic Reach:

THS today attracts participants from across the East African region and internationally. By the mid-2020s, international delegates comprised a notable share of attendees each year. The Summit's reputation as a globally recognized forum for health has grown, drawing experts and exhibitors from other African nations, Europe, Asia, and North America. Such diverse participation enriches the dialogue with global perspectives and knowledge exchange. High-level attendance, including senior government officials, leading researchers, and development partners, has become routine, reflecting the trust and value stakeholders place in THS as Tanzania's premier health convening platform.



Since its establishment in 2014, the Tanzania Health Summit has made significant strides in strengthening healthcare systems. Through this platform, which has consistently brought together various leaders, it has been a catalyst for advancing technology.



**Dr. Grace Maghembe,**  
Chief Medical Officer,  
MOH, United Republic of  
Tanzania



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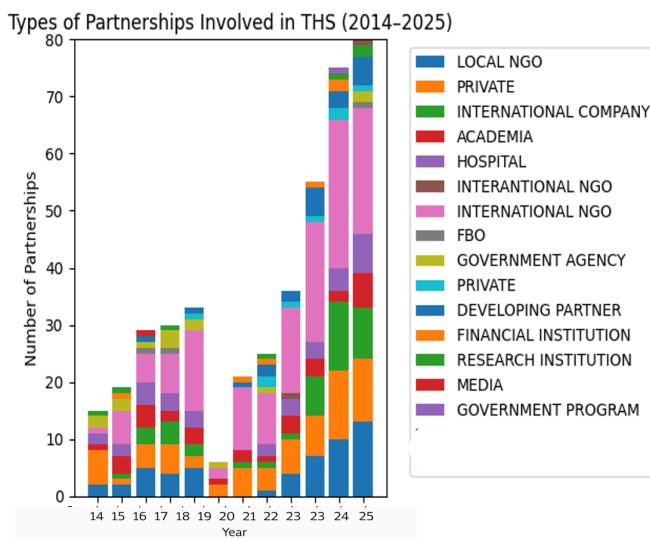
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## 2. Diversity of Stakeholders Engaged

Over twelve years, THS has engaged an expanding spectrum of institutions, embodying a comprehensive “health in all sectors” approach. What began in 2014 with participation from a handful of organizations has grown to include dozens of institutions annually by 2025, spanning at least a dozen different sectors. Participants range from government ministries and agencies, local and international NGOs, private healthcare companies, and hospitals, to academic institutions, faith-based organizations, media, and even financial institutions. By 2025, a cumulative total of over 230 distinct institutions had been represented at the Summit, reflecting broad ownership and engagement across the health ecosystem.

### Inclusive and Cross-Sector Collaboration:

This diversity means THS brings all key players to the table. Policymakers debate alongside practitioners; financiers meet public health experts; innovators mingle with implementers. THS's inclusive model fosters cross-sector partnerships that might not occur otherwise. (Visual: A colorful infographic could display the breakdown of participating institutions by type, e.g., Government, NGO, Private Sector, Academia, etc., and the total number (230) of organizations engaged by 2025.)



*Tanzania Health Summit is not just a platform for discussions but also a tool to drive the implementation of various plans to improve the health of our citizens, (THS2024)*



**Dr. Hussein Ali Mwinyi**,  
President of Zanzibar and Chairman of the Revolutionary Council

*THS has consistently championed “healthcare for all”, echoing our own commitment to UHC. The inputs and resolutions from past summits have been critical in shaping interventions and programs*



**Dr. Seif Shekalaghe**,  
Permanent Secretary, Ministry of Health

*“PPPs can enhance our ability to detect threats early, before they escalate into full-blown crises” (THS2025)*



**Dr. Lucy Mazyanga Mazaba**,  
East Africa Regional Director, Africa CDC

*“Sanofi’s commitment is to improve access to healthcare in low and middle income countries through integrated partnerships” (THS2024)*



**Dr. Amy Niambo NDAO-FALL**, Head of Medical Global Health Unit - Sanofi



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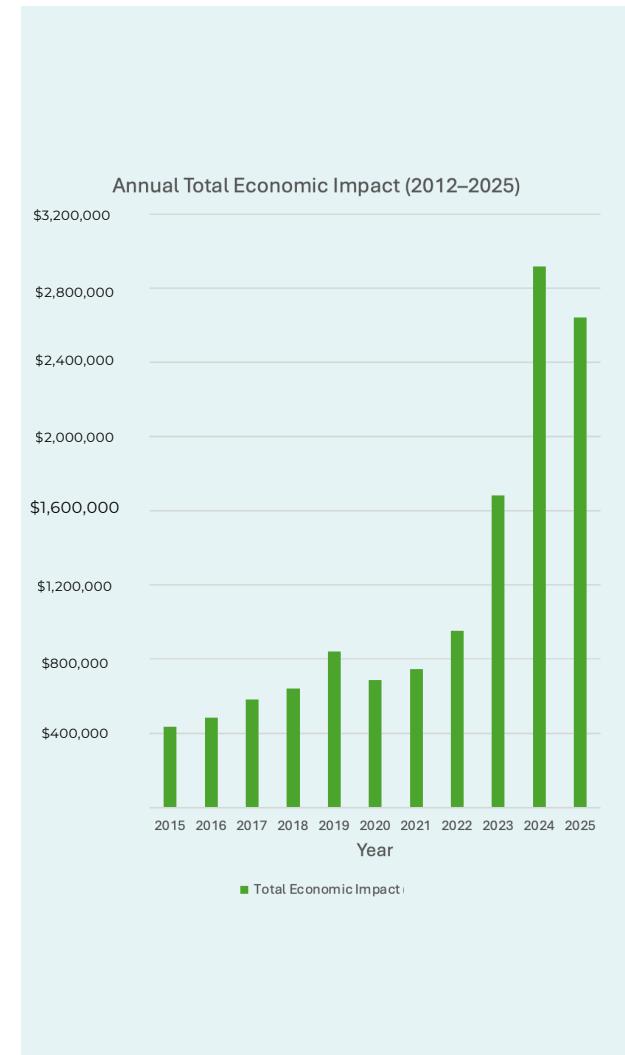


### Catalyzing Local Economies:

THS generates tangible economic benefits for the community and health sector. Each annual Summit stimulates significant economic activity in the host city. Delegates and exhibitors contribute through venue bookings, hotel stays, local transportation, catering and other hospitality services, injecting funds into the local economy and supporting jobs in these sectors. The conference's ability to attract international sponsors and partner support has enabled a sustainable model where public and private organizations invest in the event's success.

### Showcasing Investment Opportunities:

Just as importantly, THS has elevated the health sector as a viable and attractive arena for investment in Tanzania. Through its vibrant exhibitions and networking sessions, the Summit gives hospitals, startups, medical suppliers and innovators a chance to display new products and services and to forge business deals. Many companies have used the Summit expo to launch innovations or find partners, spurring longer-term investments in healthcare solutions. This aligns with Tanzania's industrialization and development goals, positioning healthcare as a productive, investible sector.



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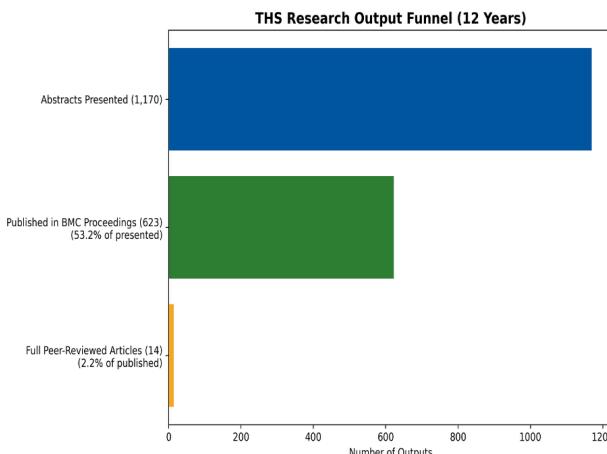
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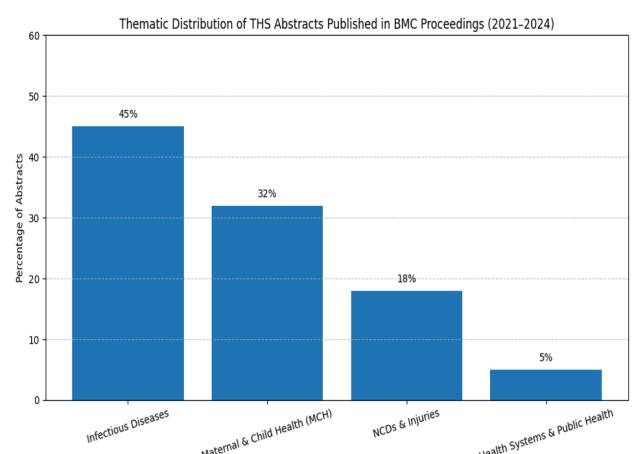
## ADVANCING RESEARCH & INNOVATION

### Knowledge Generation and Sharing:

THS has become a key venue for knowledge dissemination and evidence-based policy dialogue in Tanzania. From 2014 to 2025, the Summit hosted 1,170 research abstracts presented by health professionals and scholars. This provided an unparalleled opportunity for local research, often from young or first-time researchers, to gain visibility on an international stage. Notably, over half of these studies (623 abstracts) have been published through peer-reviewed conference proceedings, ensuring the findings reach a wider audience and contribute to the global knowledge base. A smaller but significant number (14) progressed into full peer-reviewed journal articles, reflecting the Summit's role in nurturing research from early findings to high-impact publications. By providing a regular forum to present and publish work, THS has helped build research capacity and encouraged translation of findings into practice.



**Fostering Innovation:** Alongside traditional research, THS actively fosters innovation and entrepreneurship in health. One notable initiative is the CHIA Award, which celebrates the creativity of young innovators in healthcare. By providing a national platform for these trailblazers to present solutions to pressing healthcare challenges, THS has helped cultivate a culture of innovation and problem-solving in the sector. Similarly, through partnerships (e.g. with FHM Engage on the KUZA entrepreneurship program), THS has promoted financial literacy and startup thinking among healthcare professionals. These efforts ensure that the Summit is not just about sharing knowledge, but also about spurring new ideas and projects that can transform healthcare delivery.



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# Building Partnerships Beyond the Summit

## THS as a Partnership Incubator:

Facilitating strategic partnerships is one of THS's most tangible outcomes. The Summit's convening power has acted as an incubator for collaborations that span organizations and even countries. Over the years, numerous partnerships have been born or strengthened at THS, turning networking moments into concrete joint initiatives. For example, the Summit paved the way for an international research collaboration in oncology, a multi-country cancer research consortium linking a Tanzanian institute with German partners, through which joint studies and capacity-building initiatives were launched. THS has also catalyzed public-private partnerships in training: one outcome was a partnership between a local healthcare provider and a European university to improve clinical care via joint training programs. Additionally, NGO-to-NGO alliances have emerged (for instance, between a German technical organization and a Tanzanian NGO) to pilot health technologies and deliver technical training across Africa. Many of these collaborations have since been formalized via MoUs and ongoing projects.

**We stand at a critical juncture where the need for innovative solutions has never been more urgent as we explore the role of the public-private partnership. It is essential to recognize the unique strength that each partner brings to the table and the potential impact we can achieve together (THS2024)**



**Dr. Moustafa Abdallah,**  
Senior Health Economist,  
World Bank & DPG-Health  
Chair



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# Empowering Youth: The YOCAB Program

One of the Summit's most inspiring initiatives has been the Youth Capacity Building (YOCAB) program, through which THS is investing in the next generation of health leaders. Launched to address Tanzania's pressing youth unemployment and skills gap, YOCAB aims to equip young health professionals and students with essential leadership, communication, and career development skills. Each year, around 100 to 120 promising youth (male and female) are selected from a competitive pool nationwide and from nearby countries to attend an intensive workshop coinciding with the Summit.

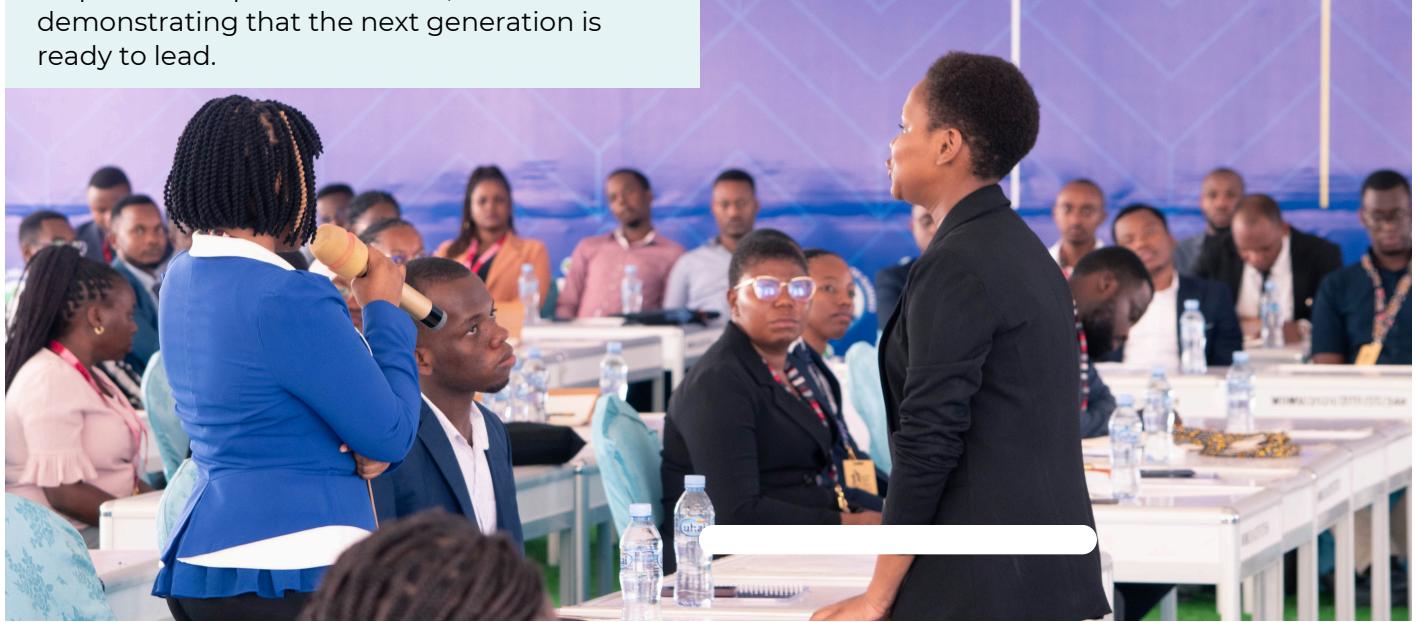
The most outstanding participants earn a coveted six-month field attachment with partner institutions for hands-on experience. Bridging Experience and Aspiration: YOCAB is deliberately designed to bridge the gap between youth aspirations and real-world experience.

Each YOCAB cohort carries forward the Summit's legacy, organizing follow-up activities like research skill workshops at universities and community health outreach driven by youth. The success stories emerging of YOCAB alumni founding NGOs, leading hospital departments, or pursuing advanced studies underscore the program's value. At THS 2025, youth voices took the spotlight: YOCAB participants actively spoke on panels and presented ideas, demonstrating that the next generation is ready to lead.

*"Through YOCAB's sponsorship and structured leadership development, I accessed career-defining opportunities that accelerated my progression into national and global public health leadership, enabling me to serve within Tanzania's Ministry of Health and contribute to international public health diplomacy. I currently serve as a Member of the International Public Health Diplomacy Advisory Group at the University of Memphis School of Public Health and as a Program Officer within the National School Health and Nutrition Programme at Tanzania's Ministry of Health and as the General Secretary of the Medical Women Association of Tanzania ."*



**Dr. Julietha Gosbert Tibyesiga**  
(YOCAB Alumni 2021)



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# Influencing Policy and Health Reforms

Beyond the conferences and programs, THS has played an influential role in shaping Tanzania's health policies and strategic directions. Discussions and consensus built during the Summits have often informed national agendas and reforms.



**Universal Health Coverage to Universal Insurance:** Since 2017, high-level dialogues at THS on achieving Universal Health Coverage (UHC) helped bolster advocacy that contributed to the enactment of the Universal Health Insurance (UHI) Act in 2023, which aims to expand affordable health insurance to all Tanzanians. Years of Summit sessions highlighting the need for financial protection in healthcare built momentum for this landmark policy.

**Community Health Workers Program:** THS's recurring focus on the healthcare workforce, especially discussions on the critical role of community health workers (CHWs). The CHW forums started in 2021 lead to a broad support for the government's Integrated Community Health Workers (iCHW) Program (2024–2028). Summit recommendations on training and deploying more frontline health workers fed into this initiative, which is now rolling out thousands of accredited CHWs.

**Public–Private Partnership Framework:** Emphasizing multi-sector collaboration has been a constant theme at THS. This emphasis influenced the government's development of a new health Public–Private Partnership (PPP) framework and guidelines, which facilitate better engagement between public health agencies and private providers.

**Digital Health Strategy:** THS has kept digital innovation on the national agenda. Summit panels on e-health and data have aligned stakeholders around the National Digital Health Strategy (2020–2024) and informed the next strategy for 2025–2030. By convening technologists and health officials, THS ensured that digital solutions (from health information systems to telemedicine) remained a policy priority in line with global trends.

The presence of high-level officials (Ministers, Permanent Secretaries, Members of Parliament) at Summit sessions, combined with the concrete policy recommendations emerging from expert panels and roundtables, means that ideas flow from the conference hall to the halls of government.

*"We have seen how THS outputs have really informed national dialogues such as the one conducted during annual joint technical review meetings" (THS2025)*



**ULRIKA BAKER,**  
Health Manager - UNICEF  
Tanzania



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# FUTURE OUTLOOK

## Sustaining Impact and Innovation

The Summit's leadership and partners are already preparing for the 13th Tanzania Health Summit, scheduled for **5-7 October 2026 in Dar es Salaam**. With the theme "**Building Health Sovereignty and Strengthening Health Systems in a Changing Global Order**," the 2026 Summit will carry forward the momentum of previous years while reflecting the urgency of emerging global and national health challenges.

Looking ahead, THS will continue to expand its reach and deepen its relevance. With growing global recognition as a model health convening platform, THS is attracting increased participation from international partners, thought leaders, and multilateral institutions. Building on this, the Summit aims to scale several ongoing initiatives that anchor its long-term impact. Notably, quality of health care will remain a cornerstone of THS's agenda, through SafeCare program, THS will continue championing internationally recognized quality improvement standards, helping public and private health facilities assess and enhance service delivery. These partnerships signal a shift from dialogue to sustained implementation of reforms across the health sector.

Moreover, the organization will broaden its collaborations with development partners, government ministries, and private actors to co-design and implement community-level health projects. These partnerships will focus on areas such as reproductive and adolescent health, digital service delivery, and frontline workforce development. By serving as both a convener and an implementation ally, THS will bridge the gap between ideas and impact. To ensure organizational sustainability and greater national reach, THS is also increasing its investment in research workshops, technical symposia, and targeted fundraising events. These will not only build capacity and disseminate evidence but will also serve as revenue-generating avenues to support core programming. Meanwhile, flagship programs like YOCAB will be scaled to nurture the next generation of health leaders, ensuring youth are not only heard but lead national health priorities.



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Chief Medical Officer (CMO) , MoH



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**Ms. Nsiande Urassa**  
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# Welcome to the Upcoming 13th Tanzania Health Summit

5 - 7 October 2026  
Mlimani City Conference Center,  
Dar es Salaam



**Tanzania Health Summit**  
Plot No 1068 Buzwagi  
St. Masaki,  
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